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CLAY

CLAY, LUCIUS D. (OH-285) 1101 pages PRCQ (M)

Army officer, 1918-49; campaign advisor to Dwight D. Eisenhower, 1951-52.

[The Eisenhower Library staff has noticed several instances in which names have been misspelled in this transcript. In this finding aid the spelling used in the transcript is given, with the correctly spelled name noted in brackets immediately following.]

DESCRIPTION: Interview #1 [Sept. 23, 1970; pp. 1-24] Ancestry. Career of father Alexander S. Clay, U.S. Senator from Georgia: his attitudes on sugar trade, annexation of Hawaii and other possessions; relations with other senators; Georgia politics; Negro suffrage; financial investments; farm property; will and estate. Clay's mother; family life in Marietta, Georgia, and Washington, D.C. Prohibition. Clay's early schooling; sports; engineering school; assignment to Europe after World War I.

Interview #2 [Oct. 5, 1970; pp. 25-61] Ancestry. The Atlanta (Georgia) Constitution. Slaveholding among Clay's ancestors. Maternal grandmother. A.S. Clay's death. Georgia culture and politics. A.S. Clay's election to the Senate. Clay's siblings. Comments on life at West Point: class standing; subjects studied; engineering students; comments on various classmates; Douglas MacArthur at West Point. Comments on mother's service as postmistress. Life in Marietta, Georgia. Liquor. Opinion of Clay's father. Theodore Roosevelt and A.S. Clay. Negro and white voting in Georgia. Court martial of Clay's brother and son. Clay's appointment to West Point. Various Georgia senators.

Interview #3 [Oct. 12, 1970; pp. 62-89] Ancestry. Comments on Civil War service of ancestors; his father's schooling and marriage; ages and descriptions of Clay's siblings. Clay's appointment to West Point; trip to the Academy; comments on life as a cadet; promotions of graduates; comments on various classmates and instructors; discipline; Clay's studies in math; efficiency reports; Clay's interest in field artillery vs. engineering; Engineers School; problems of married cadets. Clay's marriage to a Catholic; how he met his wife; dating. First assignment to Camp Humphreys, Virginia; work as an instructor; Camp Lee, Virginia; assignment to Engineers School. Living conditions on base; engagement to his wife and first home.

Interview #4 [Nov. 9, 1970; pp. 90-129] Origin of ROTC. Officers at Camp Humphreys: Peterson, North, Jimmy Woodruff, Fleming and James Dorse. Corps of Engineers. Clay's physical exercise. Service at West Point 1924-28: writings on training regulations, Col. [William A.] Mitchell; living quarters at West Point; work as publicity officer; teaching engineering classes; efficiency ratings. Death of Clay's father-in-law, and his estate. Return to Camp Humphreys: Major [Henry A.] Finch; recreation and liquor at Camp Humphreys. Assignment to Panama Canal Zone [1930-31]: cruise to Panama; Gen. Preston Brown; duties in Canal Zone; mapping; Engineer Companies;

comments on various U.S. Officers in Panama; barracks and family living quarters; Clay's bad knee; construction of stables. Clay's family religion. Transfer to Pittsburg, PA [summer 1931]; construction of navigation lock. Transfer of Rivers and Harbors Office in Washington, D.C. [June 1933]; budget work. Conditions in Panama; revolution of Jan. 2, 1931.

Interview #5 [Nov. 16, 1970; pp. 130-173] Panama revolution of Jan. 2, 1931. Transfer to Pittsburg, PA, summer 1931. Depression conditions in Pittsburg area. Corps of engineers duties; traffic control on river; Major Starr; repair work on boars and locks; construction of dam. Election of 1932. Clay's work at corps of Engineers headquarters in Washington, D.C. [1933-37]. Expanded public works programs under New Deal. Harry Hopkins and the WPA. Franklin Roosevelt's tour of flood areas. Clay's opinion of FDR and Harry Hopkins. Marvin McIntyre. Organization of Corps office in Washington, D.C. Budget and Congressional approval of corps projects. Coordination of corps work with other agencies. Comments on centralizing all government construction work in one agency. Harry Hopkins and Harold Ickes power struggle. International conferences on engineering. Clay's 1934 visit to Berlin; comments on conditions in France, Belgium, and Germany. Flood control project. Contacts with Congress. Sam Rayburn. Clay's assignment to the Philippines [Oct. 1937]. Gen. [Joseph] Markham. Gen. [George B.] Pillsbury. Living conditions for Clay family. Arrangements for Boy Scout jamborees in Washington, D.C.

Interview #6 [Nov. 23, 1970; pp. 174-202] Army Corps of engineers during 1930's; ecology; Bonneville Dam; relations with TVA; Harold Ickes; Gen. [Lytle] Brown; Gen. Joseph Markham; Harry Hopkins and the WPA. Development of flood control projects. Major floods. Agriculture-Interior-Corps disagreements. Consultations with Congress. 1936 flood control bill. Sam Rayburn. Visit to Campobello to see FDR. Conflicts of interest. Gen. Leslie Groves. Gen. [Lewis A.] Pick. Clay's transfer to the Philippines [Oct. 1937]. Gen. [Hugh J.] Casey. Controversy between Dwight D. Eisenhower and Douglas MacArthur.

Interview #7 [Nov. 30, 1970; pp. 203-236] Tour of duty in Philippines: American and Philippine forces. Douglas MacArthur. Mrs. Clay's reaction to the Philippines. Local economy. U.S. High Commissioner. Flying lessons at Manila. Engineering duties: hydrological survey; development of water power. Gen. [Hugh J.] Casey. Dwight D. Eisenhower; DDE's golfing. Transfer to work on Denison Dam, Texas [Aug. 1938]. Clay's reaction to 1936 election. Selection of Corps officers to help Harry Hopkins in WPA. Clay's chain of command in the Philippines. Relations with DDE and MacArthur. Bridge games. Development of Denison Dam, contractors. Opposition by Gov. Phillips of Oklahoma. Appraisal of land. Court cases. Life in Denison, Texas. Military preparedness and approach of World War II in the Philippines. Working with civilians. Clay's visit to Shanghai. National Emergency Council. Clay's meetings with FDR. Officers who assisted Clay at Denison. Construction of dam. Sam Rayburn.

Interview #8 [Dec. 6, 1970; pp. 237-269] Construction of Denison Dam, Texas. Oil in reservoir area. Effect on Denison economy. Opposition by Gov. Phillips of Oklahoma.

Transfer to Civil Aeronautics Administration, Sept. 1940. Development of airports for U.S. Air Force. Appropriation of money for airports. Gen. [Donald H.] Connolly. Jesse Jones. Selection of airport sites. Opposition from Fiorello LaGuardia. Study of British airfields. Commercial airports. Washington National Airport. Expansion of military forces. Gen. Malin Craig and George Marshall. Clay's promotion to colonel. Living quarters. Pearl Harbor Day. Trip to Brazil to study airfields. Pan-Am Airlines in Brazil. Cooperation of Brazilian government. Clay's interest in 1940 election. Military preparation for war. Mrs. Clay's attitude toward changing residences. Airport near Atlanta, Georgia. Comments on Secretaries of Commerce. Reorganization of War Department. Clay's promotion to Brig. Gen. and assignment to Services of Supply [March 1942]. Gen. Brehon Somervell.

Interview #9 [Dec. 9, 1970; pp. 270-291] Army service schools. Army life between wars. Clay's trip to Brazil to study airfields. Meetings with Eisenhower and Marshall. Reorganization of the War Department. Services of Supply. Panamanian leaders. Clay's interest in politics; his change from Democrat to Republican. James F. Byrnes. Georgia politics. Promotion of army officers. Clay's office diary and personal papers. Relations with Congress.

Interview #10 [Jan. 4, 1971; pp. 292-335] Organization of Services of Supply. Clay's assignment. Determining Army requirements. War Production Board. Allocation of raw materials. Chain of command. Gen. [William S.] Knutson. Robert Patterson. Lend Lease program. Munitions Board. Controversy over type of aid to USSR. Henry Stimson. British interest in Lend Lease. Services of Supply relations with Operations Division. Brehon Somervell. Rumor that Somervell would succeed Marshall as Chief of Staff. Somervell's interest in Joseph Stillwell and Chiang Kai-shek. T.V. Soon and U.S. aid for Chinese airports. Clay's trip around world to study supply operations abroad. Attempt to visit his son in Italy with First Armored Division. Gen. Condon's solution to religious problem among laborers in Mid-East. Clay's opposition to centralization of supply. Clay's assessment of Somervell. Supplying invasions of Italy and North Africa. Alaskan Highway. Military service of scientists. Manhattan Project. Services of Supply and Board. Donald Nelson. Work of the Requirements Committee. Debate over ability of economy to provide both military and civilian needs. Cutting back on Army's requests for material. Boards on which Clay served. Relations with John McCloy, Jean Monnet, Henry Stimson, Labor unions and the War Employment Manpower Proposal. Clay's assessment of Henry Stimson. Clay's responsibility re meeting production schedules and development of inventory controls.

Interview #11 [Jan. 4, 1971; pp. 336-372] Clay's staff in Services of Supply. Responsibility for requirements, production and foreign aid. Attempts to consolidate procurement in the Army. Problems of tank design. Controversy over need for heavy artillery. Clay's work for Eisenhower in Europe. Development of contract negotiations policy. Bernard Baruch. Rubber shortage. Quebec conference. British representation on the Munitions Board. Soviet Protocol Committee. Controversy over types of aid for USSR. Clay's relations with Congress. Sam Rayburn. Clay's use of private car during the war: car pooling, gas rationing. Clay's personal secretary, Miss Jones.

Interview #12 [Jan. 9, 1971; pp. 373-405] Officers of the Services of Supply: Gen. Lutz [LeRoy Lutes], [Wilhelm] Styer and Brehon Somervell. Civilian control of the War Department. Delegation of authority in the War Department. Robert Patterson. Henry Stimson. Soviet Protocol committee. Dispute over types of aid to USSR. Negotiations with British and Russians for U.S. access to Bremen and Berlin. Relations with Congress. Donald Nelson and War Production Board. Dispute over procurement authority. Contributions of industry executives to war production. Clay's comments on need for military-industrial complex. Prevention of excess profits through contract negotiations. Growth of big defense manufacturers. Establishment of Air Force plant at Marietta, Georgia. Alaskan airports.

Interview #13 [Jan. 14, 1971; pp. 406-442] Officers of the Services of Supply: Brehon Somervell, Gen. [Wilhelm] Styer, Usefulness of various programs: Alaskan Highway, tank development, amphibious landing craft. Need for strong men to push emergency programs. [William M.] Jeffers and rubber production. War Production Board. Copper production. Dispute over release of copper miners from Army. Clay's office in the Pentagon. High tension in Service of Supply headquarters. Gen. [Levin H.] Campbell, chief of ordnance. Clay's trip to Europe. Present at German surrender at Morantz. Visits with his sons in Paris. Victory luncheon at Eisenhower's headquarters. Montgomery Ward case. Competing demands of European and Pacific theaters. Clay's interest in getting a combat command. Replacement of Gen. [Gordon R.] Young and Gen. Oran [Henry Aurand]. Typical day at the Services of Supply. Members of Clay's staff. Somervell's reorganization of the Services of Supply. Clay's methods of making sure his policies were carried out. Problems in the Normandy Base Section. Shipment of supplies through French ports. Conditions in Cherbourg. Use of French railroads. Antwerp.

Interview #14 [Jan. 27, 1971; pp. 443-472] Study of rubber situation. Meetings with Chinese officials re aid to China. Henry Morgenthau. Organizations responsible for procurement policy. War Production Board. Donald Nelson. Relations between War Production Board and Services of Supply. Gen. [Stephen G.] Henry and the Research Division. Montgomery Ward case. Shortage of heavy ammunition. Preparing factories for war production. Contract negotiations. Use of civilian and military personnel. Needs of military vs. civilian economy. James F. Byrnes. Jess Jones. Dispute over feasibility of military requirements, 1942.

Interview #15 [Jan. 29, 1971; pp. 473-514] Clay's work for James Byrnes in Office of War Mobilization and Reconversion. Clay's transfer from Services of Supply. Relations with organized labor. James Byrnes at Yalta. Relations with the navy. Construction of naval vessels. Clay's study of movement of supplies ashore in Normandy. War Manpower Commission. Manpower problems in industry. Distribution of labor force. Farm labor. Fred Searles, Charles Wilson, [Ferdinand] Eberstadt. Clay's opinion of the all-volunteer army. Problems of reconversion. Disputes over production scheduling. War Production Board. Clay's assignment to be deputy military governor of Germany, April 1945. Reaction of Eisenhower and W.B. Smith to Clay's appointment. Douglas

MacArthur and Eisenhower as commanders of occupation forces. Problems in transportation of supplies by Services of Supply.

Interview #16 [Feb. 5, 1971; pp. 515-542] Clay's selection to be deputy military governor of Germany under Eisenhower. Clay's interview with FDR, April 1945. John McCloy's possible attainment of the position. Need for the position to be independent of the General Staff. Attitude of DDE and Walter B. Smith to Clay's appointment. Relations with the G-5 staff section. Dispute over restoration of German economy. Louis Douglas. Members of Clay's staff. DDE's contacts with the Russians. Decision not to capture Berlin. Removal of George Patton as military governor. Death of FDR. DDE's desire to return to the U.S. Replacement of field commanders by military government personnel. Clay's opinion of the Truman Committee. James F. Byrnes and the 1944 vice-presidential nomination. Use of hotels as army hospitals. Disposal of army surplus. Anecdote re Clay taking Scotch liquor into France for Gen. Franklin. Relations with the press.

Interview #17 [Feb. 9, 1971; pp. 543-583] Clay's selection as deputy military governor of Germany. Interest of other officials in the position. Need for military government to be under civilian rather than military control. Attitude of DDE and Walter B. Smith to Clay's appointment. Gen. Clarence Adcock. Clay's social life in France. Anecdote re poker game with Carl Spaatz on the night of Germany's surrender. DDE's friendships with George Marshall, Alfred Gruenther, W.B. Smith and Clay. Unconditional surrender of Germany. Bernard Baruch. Selection of Frankfurt as military headquarters. Farben office building in Frankfurt. Contacts with German officials. Fraternalization policy. Recruitment of Americans to work in military government. Reestablishment of local government. Denazification program. JCS 257 and JCS 10-67 [orders re U.S. policy in Germany]. Re-establishment of German economy. Demilitarization. Legal matters. Nuremberg trials and U.S. trials. Treatment of German prisoners. Clay's role in remission of sentences. Restoration of German and Italian art works. Standard of living in Germany. Food rationing. Land reform. Jewish displaced person. Henry Stimson's attitude toward military government. Dispute over an independent State Department observer in Germany. Robert Murphy.

Interview #18 [Feb. 11, 1971; pp. 584-620] European Advisory Committee. Occupation zones in Germany. Trip to Berlin by Clay and DDE. Negotiations with the Russians over access to Berlin. Gen. [Ronald] Weeks. Effect of U.S. withdrawal from Europe. Establishment of tripartite government. Allied Control Council. Social contacts with the Russians. Marshal Zhukov. Gen. Sokolovsky. Potsdam Conference. French attitude. U.S. troops in Berlin. Visit to Moscow by Clay and DDE, August 1945. Politics in Berlin. Communist party. Fall of coalition governments in satellite countries. Reaction of U.S. commanders to withdrawal of U.S. troops from Germany. Role of U.S. Army in early reconstruction work. Selection of Germans for government posts. U.S. Army officers as military governors.

Interview #19 [Feb. 19, 1971; pp. 621-649] Military discipline in Germany. Black market activities. Disposition of German royal jewels. Clay's house in Berlin. Use of

Germans in local government. Public relations: press conferences, newspapers. Gen. Joseph McNarney. Kay Summersby on Clay's staff. Dwight D. Eisenhower. Clay's comments on letters he wrote to DDE. Relations with the Russians. Army budget. Denazification and war crimes trials. Housing German families. Marriage of Clay's son in Germany. Clay's social life. Access to East Berlin. Communist parties in Western Europe. Konrad Adenauer.

Interview #20 [Feb. 25, 1971; pp. 650-681] Recruitment of Americans to serve in occupation government. Use of army regiments for constabulary duty. James F. Byrnes. Proposal for detaching the Ruhr from Germany. John Foster Dulles. Proposal to merge British and U.S. zones. Byrnes' visit to Germany; his speech at Stuttgart promising U.S. would remain in Germany. Bavarian separatism. General Sir Brian Robertson. Gen. [Pierre] Koenig. Ernest Bevin, British foreign secretary. German minister presidents. Clay's skiing trip with Robert Murphy.

Interview #21 [Mar. 3, 1971; pp. 682-715] German economic recovery. Banking and currency. Clay's decision to halt reparations deliveries to the Soviets. Limiting German industry. Dismantling German industrial facilities. Visits by U.S. congressmen. Trade agreements by Hessian state. Encouragement of free enterprise. Labor unions. Clay's economic assistants: Gen. [William H.] Draper, Joseph Dodge, Jack Bennett. Currency reform. Removal of price controls. Creation of Marshall Plan. Dispute over supervision of ECA representative. Clay's superiors. Walter B. Smith's interest in Clay's job. Clay's desire to retire. George Marshall. Omar Bradley. Food distribution in Germany. Visit of Herbert Hoover.

Interview #22 [Mar. 9, 1971; pp. 716-751] London Conference of Prime Ministers, March 1947. James f. Byrnes and George Marshall compared. Relations with Russians. Berlin blockade, 1948. Clay's telegram to War Department re Russian hostility. [Vasily] Sokolovsky. Debate over evacuation of American dependents. Use of unarmed guards in Berlin. Clay's desire to force passage to Berlin. Attitude of Chiefs of Staff. Impact of currency reform. Blockade of rail traffic. Decision to attempt airlift. Gen. Curtis LeMay. Technical problems: tonnage, numbers of planes, transporting coal. Mayor Reuter of Berlin. John Foster Dulles. Support for airlift by President Truman. Impact of airlift on U.S. policy toward Europe. Lifting of the blockade by Russia. Negro troops in Germany.

Interview #23 [Mar. 13, 1971; pp. 752-790] Economic reasons for merging British and U.S. zones. Removal of Simmler [Dr. Johannes Semler] as minister of economics for criticizing U.S. Denazification. Soviet actions in Berlin and Germany. Incorporation of Berlin into West Germany. Creation of federal government in West Germany. German constitution. Principles of federalization and judicial review. French attitude toward new government. [Robert] Schuman of France. Rectification of German boundaries. Germany political parties. Negotiations with German parliament over nature of new government. Restrictions placed on German industry. Lack of U.S. government guidelines for Clay to follow. Electoral law and concern over strength of central government. [Kurt] Schumacher. German Socialist Party. Clay's comments on major

U.S. contributions to Germany: German economy, parochial schools. Clay's return to U.S. and retirement.

Interview #24 [Mar. 18, 1971; pp. 791-824] Activities in Berlin: starting a university, military parades, guard units, uniforms. Use of marijuana in the army. Couve de Murville of France. Clay's satisfaction with his military career. Need for separate air force. Timing of Clay's resignation. Reluctance to push for excessive reforms in Germany. Clay's return to U.S. Method of delivering speeches. Promotion to full general. Retirement pay. Job offers. Work for paper company. Charity drives. Honorary degrees from Yale, Harvard, Rutgers and Colombia. Colleges attended by Clay's grandsons. Clay hired by Lehman Corporation. Visit with DDE at Colombia. DDE's help in Clay's job-hunting. Writing and publication of clay's book. Policy on capital gains tax on royalties. Life in North Carolina. Clay hired by Continental Can Company, Feb. 1950. Sidney Weinberg. Crusade for Freedom.

Interview #25 [Mar. 30, 1971; pp. 825-860] clay's interest in wine. Development of civil defense for New York. Thomas Dewey. Clay's move to New York to begin Continental Can job. Clay's religion. Role of chaplains in the Army. Eleanor Roosevelt's visit to Germany, ca. 1945-46. Disruption of Clay speech at New York Town Hall by Jewish protestors, 1950. Job offers. Clay as a fund raiser with various charity drives. Continental Can Company: recruitment of officers, Hans Edwards, Clay's managerial philosophy. Interest in ecology. Lawsuits against Continental Can by Eisenhower administration. Labor relations. Clay's work as assistant to Charles Wilson [Office of Defense Mobilization] in Washington, D.C., Dec. 1950. Clay's interest in Republican party. Reasons he wanted DDE for President. Attitude toward Robert Taft.

Interview #26 [Apr. 1, 1971; pp. 861-902] Clay's work in Washington, D.C. [with Office of Defense Mobilization], Dec. 1950-Mar. 1951. Industry policy re service of company directors: Continental Can, General Motors. Company board meetings. Mr. Humphreys and question of German reparations. Truman-MacArthur controversy. Dwight d. Eisenhower's presidential campaign. Clay's decision to join GOP. DDE as a Republican. DDE's appointment to NATO. Rank of General of the Army. Early meetings of DDE's supporters: Thomas Dewey, Henry Cabot Lodge, Paul Hoffman, Herbert Brownell. Clay's role as intermediary between DDE and campaign organizers. DDE's decision to run for President, Feb. 1952. Robert Taft's campaign. Importance of Madison Square Garden rally, Jacqueline Cochran. Citizens for Eisenhower. Sherman Adams. Importance of Thomas Dewey's work. Preparations for Republican National Convention. Dispute over delegates from contested states. Comments on various state delegations Arthur Summerfield of Michigan; Harold Stassen and Warren Burger of Minnesota; California; Pennsylvania. Reactions to roll call vote. DDE-Taft meeting after the vote. Selection of Richard Nixon as running mate. DDE's campaign style. Truman and Jenner's criticisms of George Marshall. Controversy over Nixon's campaign fund. Clay's role in selection of DDE's cabinet. Clay's refusal to join administration.

Interview #27 [Apr. 17, 1971; pp. 903-943] Efforts of campaign supporters to convince DDE to run. Clay's visit to DDE, Feb. 1952. New Hampshire primary. Clay at

Republican National Convention. DDE's illness during convention. Selection of Nixon as running mate. Controversy over Nixon's campaign fund. Thomas Dewey. Herbert Brownell. Selection of DDE's Cabinet. Charles Wilson as Secretary of Defense. Use of DDE's nickname "Ike." Committee for the Defense of the Constitution. Clay's access to DDE. Bricker Amendment. Clay's position in New York Bank. Clay Committee on Interstate Highways: selection of members, financing highway construction. Clay's ulcer operation. DDE's decision to run for second term. Clay at 1956 Republican National Convention. Joseph McCarthy. American Civil Liberties Union. Need for discipline in the Army vs. right of free speech: cases of Capt. Daniels and Lt. Calley.

Interview #28 [Apr. 20, 1971; pp. 944-983] Radio Free Europe and Crusade for Freedom. Government financing for RFE. Gift of Freedom Bell to Berlin. RFE broadcasting policy. Recruitment of employees. Liberation of captive nations in Eastern Europe. Clay's summer house at Cape Cod. Support for Nixon in 1968 campaign. Berlin airlift: origin of idea, approval by U.S. and Britain. John F. Kennedy and Berlin. Clay's involvement during 1961 Berlin crisis. Discussions re use of troops in Berlin. Lyndon Johnson's Berlin speech. Decision-making process of DDE and JFK compared. Problems with lengthy chain of command in Berlin. Lauris Norstad. Konrad Adenauer. Lyndon Johnson's trip to Berlin. Clay's second trip to Berlin as representative of Kennedy. Opposition by State Department and military to Clay's work in Berlin. Clay's work on industrial mobilization during Korean War. Retirement age for industry officials.

Interview #29 [May 4, 1971; pp. 984-1023] Clay's visit to Germany, 1961. Restoring confidence of Berlin people during crisis. Rescue of refugee. Lack of cooperation by U.S. military authorities. Problems of extended chain of command. Incidents with East German troops. Al Lightner's visit to East Berlin. Air corridor to Berlin. Willie Brandt. Long-term effect of Berlin Wall. Raising money for Cuban refugee relief. John F. Kennedy's visit to Berlin, 1963. Konrad Adenauer. Clay committee on foreign aid. Purposes for which aid money was used. India steel mill and fertilizer plants. Foreign holdings of Continental Can Company. Kennedy's problems with foreign aid appropriations. Eugene Black of Budget. Final report by Clay Committee. Labor leaders and foreign aid. George Meany. Comments on administrative experience of Eisenhower's successors. Richard Nixon. Need for administrators in cabinet positions. James F. Byrnes.

Interview #30 [May 11, 1971; pp. 1024-1056] DDE's relationship to his Chiefs of Staff. Nuremberg trials. Clay's work on Republican campaign finance committee, 1964-68. Coordination of GOP fund-raising activities. 1968 campaign. Clay's attitude toward George Romney, Nelson Rockefeller, Richard Nixon. Retirement from Continental Can Company, 1962. Partnership in Lehman Brothers company, Feb. 1963. Dispute with Goldman Saks company. Sidney Weinberg. Management of Continental Can and Lehman Brothers. Aerospace and Allied Chemical Corporation. Public Development Corporation of New York City. Mayor John Lindsey. Tuskegee Institute. Need for black colleges. West Point Board of Visitors. Foreign decorations received by Clay. United Nations work in refugee relief.

Interview #31 [Aug. 2, 1971; pp. 1057-1101]Clay's birth, education, ancestry. Georgia politics. Clay's efficiency ratings. Early engineering work. William L. Lee in the Philippines. Ransom of the Bay of Pigs prisoners, 1962. Dates of Clay's early promotions. Local support for Denison Dam in Texas. Clay and Gen. Oran [Henry Aurand] in Cherbourg, France: considered as possible successors to John C.H. Lee; heavy ammunition supply; Clay's desire for a combat command. Need to support defense contractors in peacetime; prevention of excess profits; contract renegotiation. Clay's trip to Berlin, 1961: possible use of force along access corridors; problems with U.S. chain of command; attitudes of Generals [Bruce C.] Clarke, [Albert] Watson and Lauris Norstad; Clay's support from President Kennedy; morale in Berlin. DDE's decision to run for president, 1952: Clay's meetings with DDE; Henry Cabot Lodge. Marshall Plan in Germany: need to have agency representatives abroad report through the ambassador. Averell Harriman and U.S.-Soviet relations. Marshal Zhukov. Negotiations over Mansfield Amendment. Dean Acheson. Richard Nixon and Thomas Dewey. Nixon's "Checkers" speech.

[Columbia University Oral History Project, interview by Jean Smith, 1970-71]